

#### FIRST 5 ALAMEDA COUNTY EXECUTIVE COMMITTEE MEETING AGENDA

Thursday, December 9, 2021 9:00 AM – 10:30 PM Members of the public may access this meeting via: Zoom Meeting: https://zoom.us/j/92977051188 Meeting ID: 929 7705 1188

Commissioners: Chair: Renee Herzfeld, Vice Chair: Cecilia Oregón, Scott Coffin

- 1. Public Comment
- 2. Staff Announcements
  - a. General Staff Announcements
  - b. CEO Contract Authorizations
- 3. 2022 Executive Committee Final Calendar
- 4. Approval of Minutes from October 7, 2021
- 5. Introduction to Class and Compensation Study (CPS HR)
- 6. First 5 Return to Work Plan Update
- 7. Cost of Living Adjustment Recommendation
- 8. Adjournment

**Executive Committee Meeting Agenda** 

December 9, 2021

#### Information about access:



# Staff Updates December 2021

## **01 FOUNDATIONAL PRIORITY**

Manage Transformational Agency Change, with Equity at the Center, in Service to Continued Results and a Sustainable Future

### **02 FOUNDATIONAL PRIORITY**

Manage internal/external COVID-19 Response

- We are finalizing our contract with <u>Radicle Roots collective</u> for a training series and facilitated process to create a shared Agency definition of equity next year
- CPS HR Consulting has been working on the class and compensation study-expected completion by spring 2022
- Hickman Strategies is wrapping up division-level strategic planning meetings with teams.
  - The next steps include drafting the strategic plan blueprint based on that input, the direction approved by the Commission in October, and stakeholder input.
  - Anticipate first reading-February 2022 Commission meeting

- The Human Resources and Facilities staff have been developing a **COVID-19 Prevention Program** and health and safety policies and procedures in preparation for a future return to the office.
- Carla Keener continues to represent First 5 Alameda as part of Ashland Cherryland Food and Basic Needs Committee and Alameda County COVID-19 Vaccine Community Advisory Group
  - Support from Eden Church and other partners in Ashland Cherryland who are supporting the KRA outreach efforts to ensure parent voice is highlighted

#### **01 STRATEGIC PRIORITY**

Monitor & Plan for Implementation of the Children's Health and Child Care Initiative (Measure C)

- Program Workgroup meeting with Local
  Planning Council (LPC) Facilities Ad Hoc
  Committee to discuss strategies around state
  & federal funding opportunities for licensed
  facilities and to plan for the Licensed Child
  Care Facilities Survey in January 2022.
- Data and Tech team completed its work exploring approaches to Centralized Eligibility Lists. Developing recommendations for procurement approach and system adoption.
- 2021 ECE Needs Assessment, which provides an overview of child care in the county including challenges and successes, was developed in partnership with community organizations
  - Partnered with LPC to host launch webinar
  - Hosted 3 presentations that were attended by 50-100 people.

### **02 STRATEGIC PRIORITY**

Advocate, Plan & Implement for Scaling of Care Coordination
Function, Leveraging Help Me Grow

- We submitted a proposal to
   Anthem in support of our shared goal to develop an integrated community-based care pediatric management program.
- We are in Phase II of Pediatric Pilot with Alameda Alliance for Health
- First 5 Association Foundation accepted our **Stupski grant**; developed partnership agreement and how to support pediatric navigation out of the FQHC's.
- Carla Keener presented at the First 5 Association Annual Summit on December 6<sup>th</sup> on a panel about partnering with managed care plans

#### **03 STRATEGIC PRIORITY**

Leverage Policy, Data, Evaluation, and Communication for Program Investment and Partnership Opportunities

- We launched our Kindergarten Readiness
  Assessment (KRA) on December 2 to parents,
  kindergarten and ECE teachers.
  - Participation from 30-member community
     Advisory Group
- HCSA, Probation, Child Support Services and SSA each committed \$100K/yr for five years for the Fatherhood program, potentially increasing FY 2021/22 annual budget to \$650K
- We testified to First 5 CA Commission Meeting on October 28, advocating for \$3M allocation for Afghan resettlement. We will work with Supervisor Haubert and County to direct funding to support initial assessment and ongoing navigation needs
- Completed local annual report using a videostorytelling format, including interviews with staff, grantees, and Commissioners
- I joined the Oakland Thrives Executive Team



#### FY 2021-22 CEO Approved Contracts List

CEO Contract Authorizations and Amendments (Up to or equal to \$250,000 per contract/action - see light blue colum

	Original A	ward, approved by Commission (Ju	ıne 24, 2021	.)			New Con	tracts or Augment	ations, approv	ed by CEO (10/15/2021-12/9/21)
Strategy	Award Number	Contractor	Contract Start Date	Contract End Date	Original Description of Scope of Work	Amount	New, Amendment or Ancillary Amount	New Total Contract Amount		Description of New Contract or Added Scope of Work
		Wendi Brown Creative Partners								Funding to provide executive recruitment
Admin, Info & Technology	CS-AIT-2122-666	(WBCP), Inc.	N/A	N/A	N/A	\$0.00	\$56,000.00	\$56,000.00	No	services.
										Funding to to conduct an employee
Admin, Info & Technology	CS-AIT-2122-644	CPS HR Consulting	N/A	N/A	N/A	\$0.00	\$93,375.00	\$93,375.00	No	classification and compensation study.
						40.00	4			Funding to support the Capital Campaign for the establishment of a new early childhood center for innovation in
Neighborhoods Ready for School	PI-NRS-2122-668	Lotus Bloom Resource Center	N/A	N/A	N/A	\$0.00	\$150,000.00	\$150,000.00	No	Oakland's San Antonio neighborhood.
							\$ 299,375.00	\$ 299,375.00		CEO Authorizations 10/15/2021-12/9/21



December 2021

#### **2022 MEETING CALENDAR**

MEETING DATES ARE SUBJECT TO CHANGE. MEMBERS OF THE PUBLIC CAN CALL 510-227-6900 TO VERIFY DATE AND TIME.

ALL MEETINGS WILL BE HELD AT THE FIRST 5 OFFICE: 1115 ATLANTIC AVENUE, ALAMEDA, CA 94501

UNLESS OTHERWISE INDICATED IN ADVANCE OF THE MEETING

MONTH	SPECIAL COMMISSION 9:00 AM-9:10 AM	EXECUTIVE COMMITTEE 9:15 AM-10:30AM	COMMISSION 9:00 AM-11:30 AM	AGENDA ITEMS (SUBJECT TO CHANGE)
FEBRUARY	Thursday, February 10	Thursday, February 10	Thursday, February 17	<ul> <li>Election of Officers</li> <li>Mid-Year Budget Modification</li> <li>Mid-Year Investment Update</li> <li>Investment Policy Revisions</li> </ul>
APRIL	Thursday, April 21	Thursday, April 21	Thursday, April 28	<ul> <li>First reading of FY 2022-24 Budget</li> <li>First reading of FY 2022-24 Strategic Plan</li> <li>First reading of Long-Range Financial Plan</li> <li>First 5 CA Annual Report</li> </ul>
JUNE	Thursday, May 26	Thursday, May 26	Thursday, June 2	<ul> <li>Final approval of FY 2022-24 Budget</li> <li>Contract Authorizations</li> <li>Final Approval of FY 2022-24 Strategic Plan</li> <li>Final Reading of Long-Range Financial Plan</li> <li>Financial Policies Revisions</li> <li>ACERA 401(h) Approval</li> <li>Personnel Policies Revisions</li> <li>GASB 54 Fund Balance Commitment</li> </ul>
AUGUST	TBD	Thursday, August 11	Thursday, August 18	• TBD
OCTOBER	TBD	Thursday, October 6	Thursday, October 13	FY 2021-22 Financial Audit Report
DECEMBER	TBD	Thursday, December 8	Thursday, December 15	<ul> <li>F5AC Annual Report to First 5 CA</li> <li>F5AC Annual Report</li> </ul>



#### First 5 Alameda County Executive Committee Meeting October 7, 2021, 9:00 AM – 10:30 AM Zoom Webinar Meeting ID: 964 1412 9412

Commissioners Present: Chair: Renee Herzfeld, Vice Chair: Cecilia Oregón, Scott Coffin

First 5 Staff Present: Kristin Spanos, Tyson Jue, Christine Hom, Julia Otani

Guest Presenter: Christina Collosi

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
CALL TO ORDER			
R. Herzfeld	The meeting was called to order by Chair Herzfeld who gaveled in at 9:00 AM and stated that the meeting was being recorded.	None	None
1. PUBLIC COMM	ENT		
R. Herzfeld	There was no Public Comment.	None	None
2. STAFF ANNOU	NCEMENTS		
	<ul> <li>[Attachment]</li> <li>Ms. Spanos presented the General Staff Announcements and COVID-19 Response Update.</li> <li>A. General Staff Announcements         <ul> <li>Ms. Spanos provided an overview of the Staff Update slides.</li> </ul> </li> <li>B. COVID-19 Response Update and CEO Contract Authorizations         <ul> <li>There were 2 contracts approved by the CEO that were less than or equal to \$250,000 per contract action since the last Commission meeting; the summary is located in the meeting packet.</li> </ul> </li> </ul>	None	None
3. 2022 EXECUTIV	/E COMMITTEE DRAFT CALENDAR		
K. Spanos	[Attachment] Ms. Spanos presented the 2022 Executive Committee Draft Calendar and asked the Commissioners to communicate any conflicts with the meeting dates.	None	None
4. APPROVAL OF	MINUTES FROM JUNE 17, 2021		
R. Herzfeld	[Attachment] Chair Herzfeld asked if there was any public comment before taking a vote to approve the minutes. Chair Herzfeld facilitated the vote to approve the June 17, 2021 Executive Committee Meeting minutes.	Motion: C. Oregón Second: S. Coffin No Abstentions. Motion passed.	None
5. F5AC GOVERN	ANCE UPDATE		
C. Collosi	[Attachment] Ms. Collosi presented the F5AC Governance Update.	None	None

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
6. FY 2020-21 FIN	IANCIAL AUDIT UPDATE		
	[Attachment] Ms. Hom presented the FY 2020-21 Financial Audit Update.	None	None
7. FY 2020-21 IN\	VESTMENT REPORT		
	[Attachment] Ms. Hom presented the FY 2021-22 Investment Report.  Chair Herzfeld asked if there was any public comment before taking a vote.  Chair Herzfeld facilitated the vote to recommend the FY 2021-22 Investment Report be brought to the full Commission for final review and approval.	Second: S. Coffin No Abstentions. Motion passed.	The FY 2021-22 Investment Report will be brought to the full Commission for final review and approval.
10. ADJOURNME	ENT		
R. Herzfeld	Chair Herzfeld gaveled out and adjourned the meeting at 10:15 AM.		

Respectfully Submitted By: Julia Otani, Executive Assistant

# CPS HR CONSULTING

# FIRST 5 Alameda County Classification & Total Compensation Study Update for the Executive Committee

Presented by: Vicki Quintero Brashear Director, Products and Services



December 9, 2021





## About CPS HR...



# Project Team

Vicki Quintero Brashear, Director Product and Services
Located in Sacramento, California
Role: Project Director

Jessica Pascual, Class & Comp Division Manager
Located in New Mexico; 20 years experience
Role: Supervision of Project Team; Quality Control of
Deliverables

Suzanne Ansari, Senior HR Consultant Located in Southern California; 15 years experience Role: Project Manager; Works on Deliverables

Igor Shegolev, Technical Specialist
Located in Arizona; 25 years experience
Role: Compensation Expert; Works on Deliverables

Jan Bentley, Senior HR Consultant Located in Central California; 25 years experience Role: Classification Expert; Works on Deliverables



# Scope of Work

## Classification Study

- Classification structure review
- Distribute and analyze questionnaires to all staff
- Conduct job evaluation interviews
- Provision of list of recommended classification structure and job description changes
- Deliverables: Recommendations report

#### Total Compensation Study

- Base salary + benefits
- A variety of benchmark classifications
- 9 labor market agencies
- Deliverables: Data sheets and findings and recommendations report

## Labor Market Agencies

- 1. County of Alameda Social Services
- 2. County of Contra Costa Human Services
- 3. City and County of San Francisco Human Services
- 4. City and County of San Francisco Early Care & Ed
- 5. County of Santa Clara Human Services
- 6. First 5 Contra Costa
- 7. First 5 Los Angeles
- 8. First 5 Santa Clara
- 9. City of Oakland



## Benefit Elements Collection

Medical, Dental, and Vision, Life programs Contributions to Defined Benefit Retirement Plans and FICA

Deferred and Defined Benefit Plans

Vacation/Annual Leave

Sick Leave and Holidays



# Project Status

Classification Study	Reviewed completed position description questionnaires by staff
	Interviewed selected staff/supervisors
	Submit recommendations to F5AC staff
Total Compensation	Data collection began in October/November (still in process)
	,
<u>Compensation</u>	process)



## Overall Timeline



Classification

Final Class Report Delivered in Dec. 2021



Compensation

Review of draft matches in Jan. 2022

Data analysis and compupdates in Feb. 2022

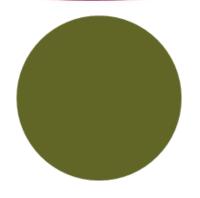


Final Deliverables

Draft and Final Comp Reports Delivered in Feb. and March

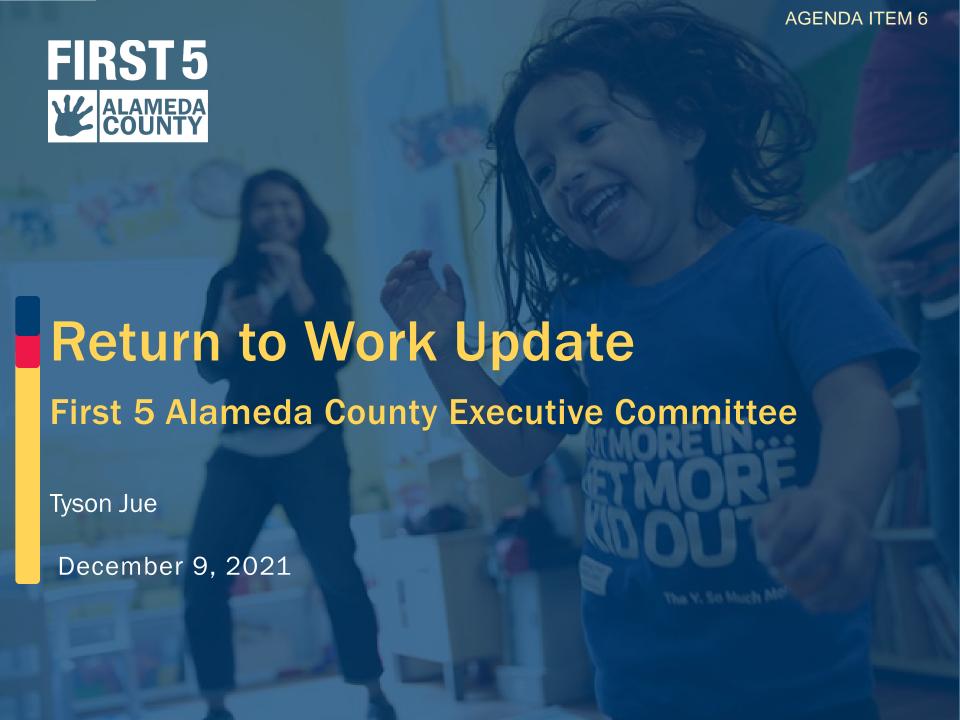
Formal Presentations in March and April





# Questions?





## Return to Work Planning Committee

- Charla Black-Edwards, Facilities
- Lyssa DeGolia, HR
- Brittney Frye, HR
- Tyson Jue, Chief of Staff



## **Context**



Start of the COVID-19 Pandemic in US





Updated public health guidelines & vaccines and booster shots allows for a safer return to the office.

The pandemic forced First 5 Alameda to be a "strictly remote work" organization

Mar. 2020 - Current

## **Decisions Previously Communicated**

Mandatory telework through February 2022 60-day notice before implementation of any change

## Health and Safety Policies and Procedures

- Human Resources
  - Develop a COVID-19 Prevention Program (CPP)
- Facilities
  - Develop and Update Social Distancing procedures
  - Develop and Update Employee and Visitor Screening Procedure
  - Develop and Update Cleaning, Protection, Hygiene procedures



## **Next Steps**

- Employee Survey
- Monitor Omicron Variant
- Continue Planning





To: First 5 Alameda County Executive Committee

From: Christine Hom, Finance Officer

Date: December 9, 2021

**Subject:** 2022 Cost of Living Adjustment

#### **REQUESTED ACTION**

That the Executive Committee review and discuss the recommendation for a 2022 Cost of Living Adjustment (COLA) of 3.75%.

#### **BACKGROUND**

Per the Salary Guidelines, approved by the Commission, it is the Commission's responsibility to grant a COLA to employees. If awarded, COLAs are granted to all regular employees, both full and part-time, at the beginning of the calendar year. Typically, COLAs are implemented to ensure that employees' wages do not lose real value due to increases in the costs of goods and services.

Competitive salaries are an important recruitment and retention strategy; the ability to consider a COLA is particularly important for retention purposes considering that many of our employees' salaries are capped and, as a relatively small agency, promotional opportunities are limited. If approved, COLA adjustments will be applied to our salary ranges. We would anticipate applying the COLA to the December 26, 2021 pay period with it reflected in employee paychecks on January 21, 2022.

#### **DISCUSSION**

As a partner, we annually review Alameda County's COLA practices in an attempt to provide comparable benefits to remain a competitive employer.

#### Alameda County:

SEIU, representing the majority of non-exempt employees at Alameda County, will receive a COLA of 3.25% effective 6/26/22.

ACMEA, representing the majority of management and professional level employees at Alameda County, will receive a 3% COLA on 12/26/21.

#### **Consumer Price Index:**

The Bureau of Labor Statistics has reported a 5.6% increase in food prices and an increase of 25% in energy (largely due to increased gas prices) for an overall increase of 3.8% over the last 12 months (November 2020 – October 2021).

#### **FISCAL IMPACT**

The fiscal impact of granting a 3.75% COLA for the six-month period of the current fiscal year is \$130,532. Funding is included in the FY 2021-22 Commission approved budget in anticipation of keeping consistent with the County.

#### **RECOMMENDATION**

That the Executive Committee recommend the Commission grant a 3.75% employee Cost of Living Adjustment (COLA) to take effect for the calendar year of 2022 at their next meeting on December 16, 2021.

Submitted by: Reviewed by:

Docusigned by:

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Christine Hom, Kristin Spanos,

Finance Officer Chief Executive Officer